



<b>FACULTY/COLLEGE</b>	College of Business and Economics
<b>SCHOOL</b>	School of Management
<b>DEPARTMENT</b>	Business Management CEP's
<b>CAMPUS</b>	APB
<b>MODULE NAME</b>	PROJECT INTEGRATION MANAGEMENT
<b>MODULE CODE</b>	AC1PIMT
<b>SEMESTER</b>	SECOND
<b>ASSESSMENT OPPORTUNITY, MONTH AND YEAR</b>	Supplementary Summative Assessment December 2021

<b>ASSESSMENT DATE</b>	3 December 2021	<b>SESSION</b>	
<b>ASSESSOR</b>	Dr Wikus Erasmus		
<b>MODERATOR</b>	Mr Rudi Harmse		
<b>DURATION</b>	2 hours	<b>TOTAL MARKS</b>	100

<b>NUMBER OF PAGES OF QUESTION PAPER (Including cover page)</b>	2
---	---

#### INFORMATION/INSTRUCTIONS:

---

- This is a closed-book assessment.
  - Question papers must be handed in together with your answer books.
  - Read the questions carefully and answer only what is asked.
  - Answer all the questions:
    - Answer **Section A** on the multiple choice sheet provided. Indicate the correct answer as per the instructions on the multiple choice sheet.
    - Answer **Section B** in the answer book.
  - Number your answers clearly.
  - Write neatly and legibly on both sides of the paper in the answer book, starting on the first page.
  - Structure your answers by using appropriate headings and subheadings.
  - The general University of Johannesburg policies, procedures and rules pertaining to written assessments apply to this assessment.
-

**SECTION A****[50 MARKS]**

*This section will be done online via Blackboard in a controlled environment. A random set of 50 questions covering all learning units will be selected from a pool of over 150 questions. Every student will get a random set of 50 questions. Each question will be worth 1 mark.*

**SECTION B****[50 MARKS]****QUESTION 1****[10 MARKS]**

Match the advantages with the following short descriptions with the correct organisational structure:

A company like Superbalist that requires operations and functions to run on a day to day basis but they also need to run projects frequently and so have to share resources

Structure: \_\_\_\_\_

A company like Bonitas where they enjoy the benefits of all the departments optimising their own work and infrequently conduct projects through the heads of departments.

Structure: \_\_\_\_\_

A company like Basil Reed running multiple construction projects with each project manager running their own structure.

Structure: \_\_\_\_\_

A company like ABSA that runs many projects at the same time but also needs to run day to day operations and therefore have a project department as well.

Structure: \_\_\_\_\_

Structures:

- a. Functional
- b. Project
- c. Matrix
- d. Strong project matrix

**QUESTION 2****[20 MARKS]**

Using the 5 major section headings of the project management plan, BRIEFLY describe what you would include for a public partnership to roll out more 4IR technologies at the Department of Home Affairs.

**QUESTION 3****[10 MARKS]**

You are tasked with selecting and pairing team members. You have had psychometric profiles compiled of all the team members and the results are as follows:

Tyron: She takes charge and is very task oriented.

John: He prefers to look at the entire situation and likes to make calculated decisions before giving his opinion.

Riyaaz: She is a very caring individual and very empathetic but also somewhat shy.

Marie: Danie prefers to get agreement from everybody before acting and he is not afraid to go to people to get the information required.

1. Who will you pair together?
2. Who should you avoid pairing together?

**QUESTION 4****[10 MARKS]**

The following risk register is developed from a risk management meeting for a software construction

<b>Risk number</b>	<b>Risk</b>	<b>Impact (out of 10)</b>	<b>Probability (Out of 10)</b>
1	Rain delays	3	8
2	Inferior cement	10	1
3	Contractors stealing money	5	5
4	Lockdown Level 5 returning	10	5
5	Injuries	3	5