



FACULTY/COLLEGE	College of Business and Economics
SCHOOL	School of Public Management, Governance and Public Policy
DEPARTMENT	Public Management and Governance
CAMPUS(ES)	SWC
MODULE NAME	Public Leadership and Local Governance
MODULE CODE	PLG 3B21/3BB3
SEMESTER	Second
ASSESSMENT OPPORTUNITY, MONTH AND YEAR	Supplementary Summative Assessment Opportunity (SSAO) November 2019

ASSESSMENT DATE		SESSION	
ASSESSOR(S)	Prof D. Uwizeyimana		
MODERATOR(S)	Dr Sam Koma (Milpark)		
DURATION	3 hours (180 min)	TOTAL MARKS	100

NUMBER OF PAGES OF QUESTION PAPER (Including cover page)	2
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INFORMATION/INSTRUCTIONS:

- This is a closed-book assessment.
- There are 6 questions. (In total you must answer 4 questions: 2 questions from Section A and 2 questions from Section B)
- Answer each question in a separate book.
- Read the questions carefully and answer only what is required.
- Number your answers clearly and correctly as per the question paper.
- Write neatly and legibly on both sides of the paper in the answer book, starting on the first page.

SECTION A: MUNICIPAL ORGANISATIONAL DESIGN AND DEVELOPMENT

Answer any TWO QUESTIONS from this section.

QUESTION 1

[25 MARKS]

Explain the need for standing rules and orders for the council and its committees and discuss the types of meetings and their purposes.

QUESTION 2

[25 MARKS]

Analyse the need for transformational leadership in the context of a changing Public Service in local government.

QUESTION 3

[25 MARKS]

Explain performance management and then discuss the context of effectiveness and performance to improve good governance.

SECTION B: MUNICIPAL FINANCIAL CORPORATE GOVERNANCE

Answer any TWO QUESTIONS from this section.

QUESTION 4

[25 MARKS]

Explain the roles and responsibilities of the council, other political structures, political office bearers and councillors in accordance with the Local Government: Municipal Systems Act 32 of 2000.

QUESTION 5

[25 MARKS]

Describe the duties and responsibilities of the Chief Financial Officer in local government in terms of both the Local Government: Municipal Systems Act 32 of 2000 and the Local Government: Municipal Financial Management Act 56 of 2003.

QUESTION 6

[25 MARKS]

Discuss the role and responsibilities of senior/top management in accordance with the Local Government: Municipal Financial Management Act 56 of 2003.

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