



FACULTY/COLLEGE	College of Business and Economics
SCHOOL	School of Public Management, Governance and Public Policy
DEPARTMENT	Public Management and Governance
CAMPUS(ES)	SWC
MODULE NAME	Public Leadership and Local Governance
MODULE CODE	PLG 3B21/3BB3
SEMESTER	Second
ASSESSMENT OPPORTUNITY, MONTH AND YEAR	Final Summative Assessment Opportunity (FSAO) November 2019

ASSESSMENT DATE		SESSION	
ASSESSOR(S)	Prof D. Uwizeyimana		
MODERATOR(S)	Dr Sam Koma (Milpark)		
DURATION	3 hours (180 min)	TOTAL MARKS	100

NUMBER OF PAGES OF QUESTION PAPER (Including cover page)	2
---	---

INFORMATION/INSTRUCTIONS:

- This is a closed-book assessment.
- There are 6 questions. (In total you must answer 4 questions: 2 questions from Section A and 2 questions from Section B)
- Answer each question in a separate book.
- Read the questions carefully and answer only what is required.
- Number your answers clearly and correctly as per the question paper.
- Write neatly and legibly on both sides of the paper in the answer book, starting on the first page.

SECTION A: MUNICIPAL ORGANISATIONAL DESIGN AND DEVELOPMENT

Answer any TWO QUESTIONS from this section.

QUESTION 1 **[25 MARKS]**

Conceptualise organisational leadership and then discuss the challenges associated with organisational leadership. Illustrate your answers with practical examples.

QUESTION 2 **[25 MARKS]**

Explain performance management and then discuss the context of effectiveness and performance to improve good governance.

QUESTION 3 **[25 MARKS]**

Explain the need for standing rules and orders for the council and its committees and discuss the types of meetings and their purposes.

SECTION B: MUNICIPAL FINANCIAL CORPORATE GOVERNANCE

Answer any TWO QUESTIONS from this section.

QUESTION 4 **[25 MARKS]**

Explain the meaning of risk management and then discuss the four key elements of a risk management framework.

QUESTION 5 **[25 MARKS]**

Describe the duties and responsibilities of the Chief Financial Officer in local government in terms of both the Local Government: Municipal Systems Act 32 of 2000 and the Local Government: Municipal Financial Management Act 56 of 2003.

QUESTION 6 **[25 MARKS]**

Describe the eight (8) main elements of the standard reporting cycle in a municipality.

XXXXX