



PROGRAM : NATIONAL DIPLOMA
CIVIL ENGINEERING TECHNOLOGY

SUBJECT : **MANAGEMENT: CIVIL II**

CODE : **CEM 2211**

DATE : SUPPLEMENTARY EXAMINATION
17 JULY, 2019

DURATION : (SESSION 2) 11:30 - 14:30

WEIGHT : 40 : 60

TOTAL MARKS : 100

EXAMINER : MR. D.O AGHIMIEN

MODERATOR : DR. A. OPAWOLE

NUMBER OF PAGES : 2PAGES, 5 ANNEXURES

INSTRUCTIONS :

1. POCKET CALCULATORS PERMITTED (ONLY ONE PER CANDIDATE)

QUESTION 1

Use the information on the table below to draw a critical path network (CPN) on ANNEXURE A and thereafter complete the table on ANNEXURE B.

- i. Determine the duration of the project. (9marks)
- ii. Determine the critical path of the CPN (7marks)
- iii. Determine the float of each activity on the CPN (5marks)
- iv. What will happen to the duration of the project if activity E is delayed by 1 day and activity G is delayed by 2 days (4marks)

Activity	Duration (Days)	Predecessor
A	2	-
B	3	-
C	1	A
D	2	B
E	8	B
F	2	C, D
G	5	E
H	3	F
I	4	G, C
J	8	H, I

(25marks)

QUESTION 2

Use the information on the table below to draw a Precedence diagram on ANNEXURE C. Indicate the total duration of the project, the float, and the critical path.

Activity	Duration (Days)	Predecessor
A	5	First activity
B	7	Starts after A
C	9	Starts 3 days after A has ended
D	10	Starts after B
E	7	Starts 2days after B has ended
F	6	Starts after C
G	7	Starts after E, must starts 2 days after D has ended
H	9	Starts after E, F
I	4	Starts 1 day after F has ended
J	5	Starts after G, H
K	10	Starts after H, I
L	8	Starts after J, K

(25marks)

QUESTION 3

The table below shows the duration and cost of three different options on a construction project. Use ANNEXURE D and ANNEXURE E to determine the following:

- i. The total duration and cost using the normal option (Overheads of R1500) (8marks)
- ii. The total duration and cost using the double shift option (Overheads of R1900) (8marks)
- iii. The optimum cost and duration for the project (Overheads of R1700) (14marks)

Use only the first 3 rankings for the optimum option

Activity	Normal Time		Double Shift	
	Duration (Wk)	Cost	Duration (Wk)	Cost
1-2	8	25 000	6	29 000
1-3	6	33 000	5	35 000
2-4	12	15 000	10	18 000
2-5	4	60 000	3	64 000
3-4	5	27 000	4	30 000
4-6	9	9 000	7	11 000
5-6	8	25 000	6	27 000
6-7	10	50 000	8	54 000
Overhead	1500		1900	

(30marks)

QUESTION 4

- i. In construction, risk abound. Mention 5 risks that may occur on construction projects. (10marks)
- ii. What is a method statement? (4marks)
- iii. Several labour acts have been developed over the years in order to ensure a cordial relationship within the workplace. Mention 3 of these labour acts. (6marks)
- iv. Explain the term labour relations? (3marks)
- v. What is the role of trade unions in maintaining labour relations? (2marks)

(25marks)

ANNEXURE A (CPN)

Student Surname and initials: _____

Student Number: _____

ANNEXURE B (CPN Table)

Student Surname and initials: _____

Student Number: _____

Activity	Duration (Days)	Predecessor	Start		Finish		Float
			Early	Late	Early	Late	
A	2	-					
B	3	-					
C	1	A					
D	2	B					
E	8	B					
F	2	C, D					
G	5	E					
H	3	F					
I	4	G, C					
J	8	H, I					

ANNEXURE C (Precedence Diagram)

Student Surname and initials: _____

Student Number: _____

ANNEXURE D (Crash Cost Table)

Student Surname and initials: _____

Student Number: _____

Activity	Normal Time		Double Shift		Time Saved	Added Cost	Cost Slope	Rank	Float	Optimum Cost	
	Dur. (Wk)	Cost	Dur. (Wk)	Cost						Dur. (Wk)	Cost
1-2	8	25 000	6	29 000							
1-3	6	33 000	5	35 000							
2-4	12	15 000	10	18 000							
2-5	4	60 000	3	64 000							
3-4	5	27 000	4	30 000							
4-6	9	9 000	7	11 000							
5-6	8	25 000	6	27 000							
6-7	10	50 000	8	54 000							
Overhead	1500		1900							1700	

ANNEXURE E (Crash Cost)

Student Surname and initials: _____

Student Number: _____