



UNIVERSITY OF JOHANNESBURG
SUPPLEMENTARY EXAM JANUARY 2019

COURSE CODE: DEV8X02

TIME: 3 HOURS

MODULE: MANAGEMENT AND PLANNING
IN DEVELOPMENT

MARKS: TOTAL MARKS: 100

EXAMINERS: MRS HILDA BBENKELE

(THIS QUESTION PAPER CONSISTS OF 4 PAGES)

PLEASE WRITE YOUR NAME ON THE TOP OF THE QUESTION PAPER AND
HAND IN WITH ANSWER SCRIPTS.

INSTRUCTIONS TO CANDIDATES

ANSWER ALL THE QUESTIONS

1. Read the following assessment report from the community of Los Angeles in Cape Town and develop a project design with clear goal (s), objectives, outputs, outcomes, activities and inputs. This design should demonstrate the vertical and horizontal logic (logframe) with indicators, means of verifications as well as assumptions.

Los Angeles settlement, situated in the Driftsands nature Reserve near Mfuleni in the City of Cape Town was identified as a high risk settlement by City of Cape Town Disaster Management officials, who subsequently supported and facilitated the setting up of the assessment.

Flooding: With much of the settlement located in a low-lying wetland area, many homes are prone to flooding. Due to its location in a proclaimed nature reserve, permanent engineering solutions to the flood problem are not an option.

Crime: Located opposite the Site C informal settlement, a densely populated area of Khayelitsha, residents say that they experience high levels of crime, with criminals from Khayelitsha often hiding out in the long reeds from police. Several cases of child rape have occurred among the reeds over recent months resulting in so-called 'mob justice' prevailing, with known criminals being attacked by community members in the absence of police. While the reeds have been cut back in places to reduce crime risk, the location of the settlement in an ecologically fragile wetland area poses a problem in terms of limited allowable changes to vegetation cover. According to settlement dwellers the reeds were not originally much of a problem. Presumably nutrient-rich water from the settlement has led to the subsequent proliferation of the reeds, which have now become a crime hazard, a place where criminals hide out and crimes are committed – residents spoke of having even found dead bodies in the reeds.

Illegal dumping: occurs on a regular basis, generally by outside contractors who see informal settlements as easy dumping grounds. Although some community members make use of Figure 10 Flood platform after dwellings relocated 23 discarded rubble to raise the floor levels of their dwellings to prevent flooding, the unsightly piles of unused rubble is a source of contention for others and poses a public health risk. [30].

2. Explain what a capacity building intervention is and why capacity building is important. In addition, discuss how to evaluate a capacity building intervention including all the aspects of the model used to conduct the evaluation. [20]
3. Read the scenario on Lima Gardens for food below and answer the question that follows.

Scenario 1

Many South Africans are vulnerable to food insecurity, leading to nutritional problems including stunting, low body weight, and micronutrient malnutrition. Improving access to nutritious food is a priority for addressing food insecurity. The *Lima gardens for food* is an intervention model that aims to reduce malnutrition by increasing the availability of fruits, vegetables and herbs. It also serves as a platform for other activities that address the following five key objectives:

- Improving availability of a wide variety of good and nutritious food
- Conducting relevant and appropriate action-research that is influencing policy and strategies
- Offering training to develop capacity among emerging leaders in food gardens and sustainable livelihoods
- Engaging in advocacy and networking activities
- Achieving financial sustainability through a self-funding social entrepreneurship model.

GreatGardens Food Garden serves people in Johannesburg.

Develop a terms of reference (TOR) for selecting an **evaluator** to conduct an evaluation for the above project. [25]

4. Read the scenario on *Forward Thinking* below and answer the questions that follow.

Scenario 2

A survey undertaken by the Human Sciences Research Council in 2015 revealed high levels of racial stereotyping and distrust between race groups in South Africa. Crime statistics reveal that over 10% of crimes were race related.

Forward Thinking, an NGO dedicated to improving social cohesion in South Africa, designed a programme aimed at improving people's understanding of each other's realities through community dialogues.

In an essay:

- 1.1. Identify the development challenge the programme aims to address
- 1.2. Discuss whether the programme is evidence-informed and why
- 1.3. Discuss why developing a theory of change for this programme would be important
- 1.4. Propose an example of a SMART output, one SMART outcome and

- one SMART impact indicator for this programme
- 1.5. What methods would you use to evaluate the impact of this programme? Why? **[25]**.

Total [100]