



**COLLEGE OF BUSINESS AND ECONOMICS**  
**SCHOOL OF PUBLIC MANAGEMENT, GOVERNANCE AND PUBLIC POLICY**  
**DEPARTMENT OF PUBLIC MANAGEMENT AND GOVERNANCE**  
**FINAL MAIN SUMMATIVE ASSESSMENT 2017**

**PROGRAMME:** BA PUBLIC MANAGEMENT AND GOVERNANCE

**MODULE:** PUBLIC LEADERSHIP AND LOCAL GOVERNANCE

**CODE:** PLG 2B21

**DURATION:** 2 HOURS

**MARKS:** 100

**DATE OF EXAM:** November 2017

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**EXAMINER(S):** Dr Danielle Nel

**MODERATOR:** Mrs Shana Mavee

**THIS QUESTION PAPER CONSISTS OF:** 2 pages

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**Instructions to students:**

1. Write the number of each question answered clearly in the space provided on the cover of the examination answer book.
  2. Begin each answer on a new page.
  3. Begin each section on a separate answer sheet.
  4. Number your answers exactly as the questions are numbered.
  5. The general University of Johannesburg policies, procedures and rules pertaining to written assessments apply to this assessment.
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**SECTION A: LEADERSHIP AND PUBLIC GOVERNANCE:**

Dr Danielle Nel

**Answer any TWO (2) questions from Section A**

**QUESTION 1 – (25 Marks)**

Discuss the challenges associated with effective leadership in government and what this means for a public leader-manager as a key role player in a public institutions.

**QUESTION 2 – (25 Marks)**

In an essay, discuss what constitutes a learning organisation and discuss the leader's role in creating a learning organisation with specific reference to their roles as designers, stewards, teachers, change agents and champions.

**QUESTION 3 – (25 Marks)**

Discuss the typical communication barriers in public sector settings and the specialised communication areas that require focus to overcome some of these barriers.

**SECTION B: LEADERSHIP: SELECTED GOVERNANCE ISSUES:**

Dr Danielle Nel

**Answer any TWO (2) questions from Section B**

**QUESTION 4 – (25 Marks)**

Discuss the role of public leaders in change and the different typologies for change. In addition, also clarify how resistance to change can be managed.

**QUESTION 5 – (25 Marks)**

Discuss the African leadership culture in terms of the Spirit of Ubuntu. In addition, also discuss the African Renaissance leadership challenges.

**QUESTION 6 – (25 Marks)**

Describe the World Systems Theory. Also, explain the difference between the core, semi-periphery, and periphery nations.

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