



COLLEGE OF BUSINESS AND ECONOMICS
SCHOOL OF PUBLIC MANAGEMENT, GOVERNANCE AND PUBLIC POLICY
DEPARTMENT OF PUBLIC MANAGEMENT AND GOVERNANCE
FINAL MAIN SUMMATIVE ASSESSMENT 2017

PROGRAMME: BA PUBLIC MANAGEMENT AND GOVERNANCE

MODULE: LEADERSHIP PRINCIPLES, TRAITS AND SKILLS

CODE: PLG1B21

DURATION: 2 HOURS

MARKS: 100

DATE OF EXAM: November 2017

EXAMINER(S): Ms Samantha Layton-Matthews (SWC)
Mr Tonzhe Nethonzhe (SWC)

MODERATORS: Dr DE Uwizeyimana (SWC)
Prof S Vyas-Doorgapersad (APK)

THIS QUESTION PAPER CONSISTS OF: 3 pages

Instructions to students:

1. Write the number of each question answered clearly in the space provided on the cover of the examination answer book.
 2. Begin each answer on a new page.
 3. Begin each section on a separate answer sheet.
 4. Number your answers exactly as the questions are numbered.
 5. The general University of Johannesburg policies, procedures and rules pertaining to written assessments apply to this assessment.
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SECTION A: LEADERSHIP PRINCIPLES, TRAITS AND SKILLS:

Ms Samantha Layton-Matthews (SWC).

Answer any TWO QUESTIONS for Section A

QUESTION 1 – (25 Marks)

Discuss leadership in socio-economic development and the role of a leader in cooperative governance.

QUESTION 2– (25 Marks)

Discuss the leader's meta-skills required to lead in a dynamic environment with specific emphasis on the ability to influence and to apply emotional intelligence effectively

QUESTION 3 – (25 Marks)

Discuss the importance of leadership development in Local Government and two of the frameworks in place that seek to support leadership training and development in South Africa.

SECTION B: LOCAL GOVERNMENT ETHICS AND GOOD GOVERNANCE:

Mr Tonzhe Nethonzhe.

Answer any TWO QUESTIONS for Section B

QUESTION 1– (25 Marks)

Provide a general overview of the tenets of good local governance with specific reference to the measurement of the goodness of governance and the notion of outcomes-based governance.

QUESTION 2– (25 Marks)

Provide a comprehensive overview of the steps municipalities should consider in establishing an ethical and accountable municipal environment.

QUESTION 3– (25 Marks)

Provide a comprehensive overview of the managerial measures and remedies to prevent unethical conduct in municipalities with specific reference to ethics hearings and disciplinary actions.

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