



**COLLEGE OF BUSINESS AND ECONOMICS  
SCHOOL OF PUBLIC MANAGEMENT, GOVERNANCE AND PUBLIC POLICY  
DEPARTMENT OF PUBLIC MANAGEMENT AND GOVERNANCE**

**FINAL SUPPLEMENTARY SUMMATIVE ASSESSMENT 2018**

**PROGRAMME:** BA PUBLIC MANAGEMENT AND GOVERNANCE

**MODULE:** LEADERSHIP PRINCIPLES, TRAITS AND SKILLS

**CODE:** PLG1B21

**DURATION:** 2 HOURS

**MARKS:** 100

**DATE OF EXAM:** January 2018

---

**EXAMINER(S):** Ms Samantha Layton-Matthews (SWC)  
Mr Tonzhe Nethonzhe (SWC)

**MODERATORS:** Dr DE Uwizeyimana (SWC)  
Prof S Vyas-Doorgapersad (APK)

**THIS QUESTION PAPER CONSISTS OF:** 3 pages

---

**Instructions to students:**

1. Write the number of each question answered clearly in the space provided on the cover of the examination answer book.
  2. Begin each answer on a new page.
  3. Begin each section on a separate answer sheet.
  4. Number your answers exactly as the questions are numbered.
  5. The general University of Johannesburg policies, procedures and rules pertaining to written assessments apply to this assessment.
-

**SECTION A: LEADERSHIP PRINCIPLES, TRAITS AND SKILLS:**

Ms Samantha Layton-Matthews (SWC)

**Answer any TWO QUESTIONS for Section A**

**QUESTION 1– (25 Marks)**

Discuss the traits and attributes required for organisational leadership by focusing on the essential qualities, behaviours and situations that leaders need to integrate for effective results.

**QUESTION 2– (25 Marks)**

Analyse administrative leadership in local governance and discuss the leadership functions of the municipal manager and heads of department.

**QUESTION 3 – (25 Marks)**

Discuss the leadership role of local government in cooperative governance and briefly describe the role of South African Local Government Association (SALGA) in supporting local government leadership.

**SECTION B: LOCAL GOVERNMENT ETHICS AND GOOD GOVERNANCE:**  
Mr Tonzhe Nethonzhe.

**Answer any TWO QUESTIONS for Section B**

**QUESTION 1– (25 Marks)**

Provide a general overview of the statutory and regulatory framework to combat unethical conduct in municipalities.

**QUESTION 2– (25 Marks)**

Identify and describe certain examples of unethical conduct in municipalities and how it may impact on its legitimacy.

**QUESTION 3– (25 Marks)**

Provide a comprehensive overview of the managerial measures and remedies to prevent unethical conduct in municipalities with specific reference to ethics training and whistle-blowing.

---o0o---