



FACULTY OF MANAGEMENT
DEPARTMENT OF PUBLIC MANAGEMENT AND GOVERNANCE
FINAL JANUARY SUPPLEMENTARY SUMMATIVE ASSESSMENT

PROGRAMME: BA PUBLIC MANAGEMENT AND GOVERNANCE

MODULE: PUBLIC LEADERSHIP AND LOCAL GOVERNANCE 1B (SWC)

CODE: PLG1B21

DURATION: 2 HOURS

MARKS: 100

DATE OF EXAM: 09 JANUARY 2017

EXAMINER(S): Mrs T Majam (SWC), Ms S Layton-Matthews (SWC)

MODERATOR: Mrs S Mavee (APK)

THIS QUESTION PAPER CONSISTS OF: 2 pages

Instructions to students:

1. Write the number of each question answered clearly in the space provided on the cover of the examination answer book.
 2. Begin each answer on a new page.
 3. Begin each section on a separate answer book (Section A and B must be written in separate answer books).
 4. Number your answers exactly as the questions are numbered.
 5. The general University of Johannesburg policies, procedures and rules pertaining to written assessments apply to this assessment.
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SECTION A: LOCAL GOVERNMENT ETHICS AND GOOD LOCAL GOVERNANCE Ms S Layton-Matthews & Mrs T Majam

Answer any TWO (2) questions from Section A

QUESTION 1 – (25 Marks)

Discuss and explain what ethics is (and what it is not), and the sources of ethical standards that provide the foundation and guidelines for ethical governance.

QUESTION 2 – (25 Marks)

Discuss and explain the tenets of good governance in local governance.

QUESTION 3 – (25 Marks)

Discuss what constitutes legitimate local governance and explain any four characteristics of good governance.

SECTION B: LEADERSHIP PRINCIPLES, TRAITS AND SKILLS Mrs T Majam

Answer any TWO (2) questions from Section B

QUESTION 4 – (25 Marks)

Explain the following theories of leadership:

- Traits Theory
- Behaviourist Theory
- Contingency or Situational Theory

QUESTION 5 – (25 Marks)

Analyse the framework for Leadership Training and Development with specific reference to the National Qualifications Framework (NQF) and the South African Qualifications Authority (SAQA).

QUESTION 6 – (25 Marks)

Clarify and discuss in detail the following traits and attributes of organisational leadership:

- Leadership qualities
- Behaviours
- Situations
- Authority
- Charisma

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