

PROGRAM

: B. Tech

CIVIL ENGINEERING

SUBJECT

: Contract Management

CODE

CMC411

DATE

: EXAMINATION 2014

31 MAY 2014

DURATION

: (SESSION 1) 08:30 - 12:30

WEIGHT

: 40 (Year Mark): 60 (Exam.)

TOTAL MARKS

: 100

ASSESSOR

: Tobie Louw

MODERATOR

: Lourens de Koning

NUMBER OF PAGES

: 9 PAGES AND 9 ANNEXURES .

INSTRUCTIONS

ONLY ONE POCKET CALCULATOR PER CANDIDATE

MAY BE USED.

REQUIREMENTS

: For the O & O and BOQ questions students MUST use the

applicable sheets attached.

2/...

INSTRUCTIONS TO STUDENTS

Note the following:

- This is an open book examination.
- Students are not allowed to use mobile phones for any purpose whatsoever.
- Make use of bullet or a numbering format where appropriate.
- If and where appropriate, make use of sketches or diagrams to illustrate your answers
- In a number of questions, students are required to apply their minds on how to handle the specific situation and it should be noted that points will and should be given for various aspects, not necessarily in terms of a strict pre-determined memorandum only. Innovative answers will be rewarded as well as valid answers that are deemed reasonable
- Keep answers as condensed /short as possible.
- Please answer only 4 of the 5 questions.

OUESTION 1 (On next page)



EXAMINATION - 2014 Duration: 4 hours

Question 1 - Unit Rates - Cost of Concrete for Building Floor

The requirement is to compile a unit rate (R/m^3) for the casting concrete for the floors of a Building Complex.

- 1. Allow for a 10% Company "Profit" in you final answer,
- 2. All prices for the purchase of Equipment and Material will be inclusive of VAT. Do not allow for VAT in you answer.
- 3. The cost of all the "Other Equipment" and "Hand Tools" will be R 72960.00
- 4. The price of the "Other Equipment" and "Hand Tools" will be written off over the volume of concrete for the contract.
- 5. The volume of 7182 m^3 concrete will be the total volume of concrete for all the floors in this contract.
- 6. The total team will consist of:
 - i) 2 Supervisor @ R 60.00 / hour
 - ii) 16 Helpers @ R 20.00 / hour
 - iii) 8 machine Operators @ R 40.00 / hour
- 7. Special Concrete mix "Pump Mix" will be used of grade 30/19 @ R 1450.00 / m^3
- 8. The concrete surfaces need to be "Stricken" off, and have a "Hardened" surface finish.
- 9. Cost of setting up and dismantle, the concrete pump and support equipment is R 2850.00 each time.
- 10. The shuttering will be hired at a price of R 1140 00 per shift.
- 11. During the mornings, while the "Concrete Placing Team" is casting and compacting the concrete the "Finishing Team" will do the Stripping, Cleaning and Erection of the Shuttering for the next pour.
- 12. The "Concrete Placing Team" will stop working the moment the last concrete is placed on the deck for the shift.
- 13. The "Finishing Team" will do the compaction of the last concrete before they start with the finishing.
- 14. Cost of pumping the concrete is @ R 17.10 / m^3
- 15. The normal hours of work is from 07h00 until about 17h00 or until the placing of concrete and /or the finishing is completed. This will be each day for 5 days per week.
- 16. All employees will start at 07h00 each morning and first do "Toolbox talks" meeting for 30 (thirty) minutes.
- 17. The concrete "Hardening Substance" costs R 57 .00 (Fifty seven) per liter and covers 4.5 m^2 per liter.
- 18. For the casting process the team consists of:
 - i) 1 Supervisor
 - ii) 12 Helpers
 - iii) 4 Machine Operators
- 19. For the finishing process the Team will consists of:
 - i) 4 Helpers
 - ii) 1 Supervisor
 - iii) Do the striking off
 - iv) Do the Tamping down and apply the "Hardening Substance" to the floor and finish to Engineers specification
 - v) Area of each cast, and to be tamped is 20.0 (twenty) m wide and 25.0 (twenty five) m long.
 - vi) The floors are 252 (two hundred and fifty two) mm thick.
 - vii) The "Finishing" team will work for an additional 2 (two) hours each day, after the main concrete placing gang has completed.
- 20. The Production Rate of the supply and pumping of concrete on site is 4.421 (four point four two one) m^3 in every 20 (twenty) minutes.
- 21. A Supervisor will be available for each of the teams and will work the same hours as the tams being supervised.
- 22. Note that the "Finishing" team will only do finishing work, and the same applies to the "Casting" team.
- 23. The volume of concrete to be placed is 126 (hundred and twenty five) m^3 per shift
- 24. The Concreting to the concrete deck will start at 07h30 each morning.
- 25. Despite an extended day the operation must be completed in a shift period.
- 26. The Overtime (OT) rate is 40 % more than the Normal (NT) rate.



- 27. A temporally agreement was made with the workforce to work excessive OT during this contract.
- 28. Included in the working hours is a paid for 2 x 15 minutes "Tea Break". The team members will take this break on a "rotating/Staggered" basis, not to disrupt the operations.
- 29. The "Casting Team" will not take a Lunch Break, their lunch will be taken on a rotating/staggered basis.
- 30. The "Finishing Team will take an unpaid 1 (one) hour, Lunch Break

Total Marks (25)

Question 2 Owning and Operating cost.

You are the Plant Manager of a "Earthworks Company. You need to add equipment to your fleet, and the machines are:

- i) A Grader ii) A Dozer
- 1. These machines will be used on a contract for earthworks operations.
- 2. The "Earthworks Company" envisages that these machines will be worked beyond the normal "Life Expectancy" of these machines.
- 3. This is because of the very thorough maintenance policy of the "Earthworks Company".
- These operations will be 6 days per week (No Sunday work)
- 5. These operations continue throughout the year with no time breaks (Do not bring PPH in the calculation)
- 6. The Unscheduled Maintenance of the machine will be as follows:
 - i) Dozer 25 % of total Purchase price
 - ii) Grader 20 % of total Purchase price
- 7. General information on the machines is listed below in table format.
- 8. The payback period of the will be:
 - i) 5 (five) years for the Dozer.
 - ii) 4 (four) years for the Grader
- 9. The applicable interest rate will be 12 % pa. Use financial tables provided
- 10. The hours of the working of the machines have been estimated at:
 - i) 8.5 hours per day. (Dozer)
 - 9.0 hours per day. (Grader)
- 11. The service and breakdown times need to be attended to during "daylight hours". (Client rules).
- 12. Insurance will be 5% of the Purchase price (including tyres) per year.
- 13. The anticipated economical lifetime of the machines is are in the Table below.
- 14. The residual value of the machines after the "Payback period will be:
 - i) 25 % for the Dozer
 - ii) 0 % for the Grader
- 15. The fuel price is R 14. 50 per liter
- 16. The operators:
 - i) Rate per hour (NT) R 45.00 per hour. Rate per hour (OT) R 60.00 per hour (Dozer)
 - ii) Rate per hour (NT) R 60.00 per hour. Rate per hour (OT) R 75.00 per hour. (Grader)
 - iii) Max. normal hours per week 45 hours (Basic Conditions of Employment Act)
 - iv) Maximum allowable overtime (OT) per week is 10 hours per week. (Basic Conditions of Employment Act)
 - v) The operators agreed to a 30 min. lunch with no pay for the lunch break.
 - vi) The lunch break will not be included in the "working hours". This is for the Operators.
 - vii) The Operator must receive annual leave (at full pay) at an allocation of 18 working days.
 - viii) During the leave period:
 - a) A standby operator must be hired in at a rate, 25% more than the normal operator.
 - b) The normal operator will not receive overtime (OT) during his holiday.



- 17. Ignore any VAT aspects for this calculation.
- 18. During machine stoppages (Service of breakdowns):
 - . i) The operator will receive normal remuneration.
 - The machines will not be replaced, but no income will be earned from the client for those periods. (NOTE: ii) Leave this calculation to the very end)

Note: All prices in this Table, R x 1000

(Operator Class) X 1000 Price Each in hour Freq in hour 1 Dozer (A) Komatsu D 85 EX R 3 200 xxx xxx None 2 Grader (B) Caterpillar 140 H R 2 520 R 20 2500 6 3 Exca. (B) Hitachi EX 300 R 2 000 xxx xxx None 4 Roller (A) Bomag Drum R 1 200 R 22 5000 2 5 ADT (A) RELL R 35 R 1 800 R 27 2000	Delle		Model	Make	Machine	No.
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No.	Machine	Resid -ual Value	Oil and lub.	Under	arriage / Tr	acks		GET	Fuel Consump tion
		%	% of Life	Price	Freq. in hours	% of Life	Price / set	Freq. in hours	Liters / hour
1	Dozer	25	6	400	8000	6	15	1500	30
2	Grader	0	8				20	2000	24
3	Excavator	15	6	300	6000	5	7	1500	28
4	Roller		5						17
5	ADT		5						22

You MUST use the pages provided for this Question.

On these pages ample areas are available to show the calculations.

Use the Rent tables for to determine the "Payback" for the purchase of the machine.

Work in Cost per hour.

It is required from the Student to Calculate the hourly cost for:

Owning the machines
Operating these Machines not including the operators.

iii) The operators. iv

The total cost per hour for these machines (2)



QUESTION 3 BOQ (Bill of quantities analysis)

A contractor has a contract with a value of R 71550 of which the Contract Budget is shown in Table below.

Against each of the of the items shown in the table is the value of the work as subdivided amongst the various cost headings i.e. Labour, Plant ect.

At the end of month 7 a progress survey shows the physical progress as a % completed for the different item as follows. A to G = 100%, H = 90%, I = 60%, J = 40%, K = 35% and L = 15%.

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You are required to do the following:

The student must use the sheet supplied, to answer this question.

i) Calculate the variances.

Marks (10)

ii) Calculate the Percentage variance of the values completed.

(On subtotals of Labour, Plant etc.)

Marks (10)

iii) Calculate the Percentage completed

Marks (5)

Total Marks [25]

QUESTION 4: Contract Price Adjustment

The site Engineer on the project had to leave urgently for overseas, and you have no communication with him. He took his laptop with him

You need to calculate the Contract Price Adjustment Factor for the Payment Certificate of this upcoming certificate: In this instance February 2012.

In this calculation use the "Indices" for the month of payment.

You have the following information available in the Table 4.1 below:

- i) Accumulative figures of progress at the end of each month.
- ii) Total project values for the different functions.

 Table 4.1
 Additional information available, below this Table:

Cumulative	LABOUR	PLANT	MATERIAL	FUEL	SUB	Site	H Office	PROFIT	TOTAL
Date					CONT.	O/H	O/H		
31 May 2011	1200.00	4200.00	1600.00	1800.00	600.00	800.00	1000.00	1000.00	12200.00
30 June 2011	5500.00	8000.00	2700.00	2100.00	700.00	1700.00	2000.00	2000.00	24700.00
31 July 2011	6800.00	8600.00	6500.00	3500.00	1800.00	2500.00	3000.00	3000.00	35700.00
31 August 2011	8300.00	11000.00	11400.00	4600.00	2100.00	3300.00	4000.00	4000.00	48700.00
30 September 2011	11200.00	11600.00	16200.00	4800.00	2500.00	4200.00	5000.00	5000.00	60500.00
31 October 2011	17200.00	13400.00	20300.00	6300.00	3100.00	5000.00	6000.00	6000.00	77300.00
30 November 2011	19300.00	15200.00	24400.00	7800.00	3700.00	5800.00	7000.00	7000.00	90200.00
31 December 2011	25800.00	17000.00	28500.00	9300.00	4300.00	6700.00	8000.00	8000.00	107600.00
31 January 2012	31700.00	18800.00	32600.00	10800.00	4900.00	7500.00	9000.00	9000.00	124300.00
29 February 2012	38500.00	22700.00	35800.00	12000.00	6100.00	8300.00	10000.00	10000.00	143400.00
31 March 2012									
30 April 2012				ŀ	_				
31 May 2012									
30 June 2012				1					
31 July 2012				5			-		
Total for Contract	57750.00	31200.00	46950.00	14700.00	9000.00	14000.00	16000.00	16000.00	205600.00



The Sub-Contractor only supplies plant, with no Operator and you supply the Sub-Contractor with diesel.

The base indices (Lo, Mo, Po and Fo) for the calculation is the month preceding (just before) the award of this contract. This contract was awarded on 15 April 2011.

The portion of the contract not applicable to the price adjustment is 15%.

The values for the coefficient to represent the proportionate values of Labour (a), Plant (b), Material (c) and Fuel (d) can be determined, in this instance from the "Total for Contract" values, as shown in Table 4.1

Please note: Do NOT include the "Site O/H","H Office O/H" and "Profit" in your calculation to determine a, b, c and d.

The payment is for the month of February 2012.

A schedule of these indices is included for your convenience. (Courtesy of Stats. SA)

For the Labour indices use "City of Johannesburg. For the Fuel indices us "Fuel W Sale" at "Witwatersrand" area. For the Material indices use "Civil Engineering Material".

Please note: For this exercise the "TOTAL" value of the payment (Inclusive of O/H and Profit) is subjected to the Price Adjustment Factor

You are required to provide the following:

The student must use the sheet supplied, to answer this question.

1)	Calculate the values for a, b, c, d	(10)	
ii)	Determine the value for all the: Lo. Mo, Po, and Fo and Lt, Mt, Pt and Ft	(4)	
iii)	Determine the Factor to be applied, by deciding on the indices and calculate the Factor.	(5)	
iv)	Determine the total value to be claimed from the Client, with the information available,	(6)	
	at the end of February 2012. Total	Marks (25)	

QUESTION 5 — GENERAL Quality

4.1Name the international Quality Standard mostly used in S.A	(2)	
4.2 The General Scope of this standard has a few requirements name 6 of these	(3)	
4.3 Which are the 5 main aspects / divisions of this Standard	(5)	
4.4 Describe in your words what Document Control is about.	(3)	
4.5 Describe in your words what Record Control is about, an why is it important	(2)	
4.6 Why is Traceability important when you build a pipeline	(2)	

Health and Safety

4.7 Name the 2 most important Acts within the Health and Safety field



4.8 At the commencement of a construction site, a Contractor must be aware of the requirements referred to in the "CONSTRUCTION REGULATIONS"

GNR 1010 of July 2003. Describe that according to this regulation:

i)	What should a "Fall Protection Plan" consist of?	(2)
ii) 📗	What should a Contractor do when he performs excavation work?	(2)
4.10 Define the	e next four aspects 1) Safe, 2) Hazard, 3) Danger and 4) Risk	(2)
	Total Marks [25]	

Total Marks [100]

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General Conditions of Contract for Construction Works, Second Edition, 2010

CONTRACT PRICE ADJUSTMENT SCHEDULE

1. The value of each monthly certificate shall be increased or decreased by the amount obtained by multiplying "Ac", defined in Clause 2 of this Schedule, by the Contract Price Adjustment Factor, rounded off to the fourth decimal place, determined according to the formula:

$$(1-x)\left[\frac{aLt}{Lo} + \frac{bPt}{Po} + \frac{cMt}{Mo} + \frac{dFt}{Fo} - 1\right]$$

in which the symbols have the following meaning:

"x" is the proportion of "Ac" which is not subject to adjustment. Unless otherwise stated in the Contract Data, this proportion shall be 0,10.

"a", "b", "c" and "d" are the coefficients contained in the Contract Data, which are deemed, irrespective of the actual constituents of the work, to represent the proportionate value of labour, contractors' equipment, material (other than "special materials" specified in the Contract Data) and fuel respectively. The arithmetical sum of "a", "b", "c" and "d" shall be unity.

"L" is the "Labour Index" and shall be the Consumer Price Index (CPI per province) for the province wherein the larger part of the Site is located, as stated in the Contract Data, and as published in the Statistical News Release, P0141, Table A of Statistics South Africa.

"P" is the "Plant Index" and shall be the Producer Price Index for Civil Engineering Plant as published in the Statistical News Release P0142.1, Table 12 of Statistics South Africa.

"M" is the "Materials Index" and shall be the Producer Price Index applicable to the industry as stated in the Contract Data and as published in the Statistical News Release P0142.1, Table 11 of Statistics South Africa.

"F" is the "Fuel Index" and shall be the Producer Price Index for Diesel at wholesale level for the area as stated in the Contract Data and as published in the Statistical News Release P0142.1, Table 12 of Statistics South Africa.

The suffix "o" denotes the base indices applicable to the base month as stated in the Contract Data.

The suffix "t" denotes the current indices applicable to the month in which the last day of the period falls to which the relevant monthly statement relates.

If any index relevant to any particular certificate is not known at the time when the certificate is prepared, the Engineer shall estimate the value of such index. Any correction which may be necessary when the correct indices become known, shall be made by the Engineer in subsequent payment certificates.

2. For the purposes of calculating the adjustment to the value of the relevant monthly statement, the amount "Ac" shall be determined by the formula:

$$Ac = T-S-D-E-G-Ap$$

In which formula the symbols shall have the following meaning:

"T" is the summation of the total value of

- (i) General Items
- (ii) work done and the
- (iii) materials on Site

as certified in the monthly statement under consideration without any deduction whatsoever and before any adjustment made in terms of this Schedule.

"S" is the aggregate of (i), (iii), (iii) and (iv) referred to below and included in "T".

- (i) the amounts actually expended and substituted for any Prime Cost Sums;
- (ii) the value of any work done by Selected Subcontractors;
- (jii) the value of any work done against Provisional Sums;
- (iv) the value of any extra or additional work;

where special arrangements for price adjustments in respect of those amounts were made and recorded at the time the work was ordered.

"D" is the value of work included in "T" and done at new fixed rate, where those rates were not based on labour, contractors' equipment or materials costs in force at the time of tendering. Generally new rates may be based on current costs and de-escalated to the base month of the indices, in which case work done at these rates shall not be included in the value of "D".

"E" is the amount included in "T" and paid for any daywork executed at cost plus percentage allowances as set out in General Conditions of Contract Clause 6.5.1.2.

"G" is the amount included in "T" for materials classified and dealt with as "special materials".

"Ap" is the summation of all "Ac" amounts determined in terms of Clause 2 of this Schedule for all monthly statements preceding in time the monthly statement under consideration.

- 3. Save only for additional work or variations ordered to be carried out after the time for completion, the increase or decrease applied to monthly statement in terms of this Clause relating to work done or materials supplied after the time for completion shall be half the factor calculated by inserting the formula referred to in Clause 1 hereof the indices Lt, Pt, Mt and Ft applicable at the Due Completion Date.
- 4.1 The price of each "special material" specified in the Contact Data shall be increased or decreased by the net amount of any variation incurred after the date of tender on the basis set out in the Contract Data, provided that any claim for adjustment in terms hereof shall be substantiated by the submission of acceptable invoices and any other supporting documents that the Engineer considers necessary for the purpose, and provided also that no further adjustment be permitted to the price of any "special material" after the time for completion unless such material forms part of any additional work or variation ordered to be carried out after that date.
- 4.2 For the purposes of clause 4.1 hereof, "the net amount of any variations" in respect of a particular "special material" shall be calculated by multiplying the difference between the rate or price entered in the Contract Data by the Contractor for that material and the equivalent rate or price actually paid by the Contractor for the material by the quantity of the material in question.
- 5. If more than one month intervenes between the month applicable to any monthly statement and the month applicable to the immediately succeeding monthly statement, then the indices "Lt", "Pt", "Mt" and "Ft" applicable to such succeeding monthly statement shall each be the arithmetic mean, rounded off to the second decimal place, of the relevant indices applicable to the month of measurement and to such intervening months.

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TABLE "A" - New Indices Dec 2012 = 100

Refer to P0141 - Consumer Price Index: Additiional Tables: Table 14 - CPI all items, according to area

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Refer to P0151 - Contract Price Adjustment Provisions (CPAP) Work Groups and Selected Materials Indices: Table 3 and Table 4

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