



QUALIFICATION : BCOM HONOURS
MODULE : LOGISTICS PROJECT MANAGEMENT
CODE : LMA8X05
DATE : SUPPLEMENTARY EXAMINATION
DURATION : 180 MINUTES
TOTAL MARKS : 180

EXAMINER : DR J PRETORIUS
MODERATOR : DR K LAMBERT
NUMBER OF PAGES : 2 PAGES

INSTRUCTIONS TO CANDIDATES:

- Question papers must be handed in
 - This is a closed book assessment.
 - Read the questions carefully and answer only what is asked.
 - Number your answers clearly.
 - Write neatly and legibly.
 - PLEASE ANSWER ALL QUESTIONS.
 - Structure your answers by using appropriate headings and sub-headings.
 - The general University of Johannesburg policies, procedures and rules pertaining to written assessments apply to this assessment.
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QUESTION 1**[30 MARKS]**

Define the term "Project" and discuss the life cycle of a project and the amount of effort that is required during the life cycle. Make use of sketches to illustrate your discussion.

QUESTION 2**[30 MARKS]**

Discuss the various project activities which are typically required during the project implementation phase.

QUESTION 3**[30 MARKS]**

"Risk and uncertainty go hand in hand." Discuss this statement referring to project risk and uncertainty during the project life cycle using examples to illustrate your discussion. Elaborate on how a project manager may reduce risk levels in a project.

QUESTION 4**[30 MARKS]**

"A project manager's main duty is to facilitate a group of specialists." Discuss this statement using examples to illustrate your discussion. Elaborate on the skills required of a project manager.

QUESTION 5**[30 MARKS]**

Discuss the interaction between project management and logistics management. Use examples from the logistics industry to prove your viewpoint.

QUESTION 6**[30 MARKS]**

You are the project manager for a logistics company and have to produce a Critical Path Method diagram to determine the critical path and the completion time for a project to develop a training manual. Determine the earliest start, earliest finish, latest start, latest finish and slack of each of the activities provided in the following table:

Activity	Duration	Predecessor
A	3	-
B	15	A
C	5	A
D	60	A
E	6	D
F	40	B
G	10	C,E
H	7	F
I	6	G
J	12	H, I

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